



City of Ashland Biennial Budget 2025-2027

April 30, 2025

Budget Message

Balanced Budget- \$372.5 million

- Capital \$89.7 million
- General Fund \$100.2 million

Accomplishments

- See budget message
- Thank you to staff for the excellent work moving the City forward this BN.

Challenges

- Economic uncertainty
- Reduction in grant funding
- Increasing cost of labor
- Deferred Maintenance

Overall

- Grant revenue: recognized and appropriated as received
- Fee revenues implemented: Public Safety & Wildfire Risk Reduction
- Department personnel and M&S budgets trimmed

Goal

Successfully navigate a time of economic uncertainty and ensure the continued high credit rating of the City and a strong fiscal position with an eye towards continuing to make efficiency gains in operations and service delivery, continue to explore additional revenue opportunities and determine a way forward to address the deferred maintenance throughout the City.



Council Priorities

- **Livability**, including a focus on Community character and community amenities, reliable utility services, progressiveness in rate structures, and support for attainable housing;
- **Risk Reduction**, including Wildfire risk reduction and CEAP (Climate Energy Action Plan) execution;
- **Economic Development**, including development of eco-tourism related accomplishments like trails, and ensuring City processes such as planning are supportive of attracting new business and supporting those already here;
- **Efficient and Effective Government**, including equity of access, customer focus, transparent and frequent communication, strong regional partnerships, use of technology, execution of maintaining City facilities and public infrastructure.

Goal:

Address City Council's priorities within the resources available



Budget Updates

Online Budget Book

- Continue to improve budget presentation and interactive financial reporting
- Broken down into an annual presentation (previously lumped as a biennium)
 - *Greater transparency, reconciliation and comparative analysis*

General Fund Revenue by Type				
	2023 - 24 Actual	2024-25 Adopted Budget	2025-26 Proposed Budget	2026-27 Proposed Budget
Taxes	\$20,147,540	\$21,119,750	\$21,639,546	\$22,376,349
Carry Forward Fund Balance	\$18,379,039	\$19,559,426	\$16,340,214	\$0
Charges for Services	\$10,586,886	\$13,235,110	\$10,907,625	\$11,057,620
Franchise Fees	\$3,959,069	\$4,181,882	\$4,401,847	\$4,608,853
Intergovernmental Revenue	\$1,744,883	\$2,130,835	\$940,554	\$979,813
Licenses and Permits	\$1,591,398	\$1,261,613	\$1,273,955	\$1,311,703
Interest on Pooled Investments	\$1,159,506	\$300,000	\$851,000	\$851,000
Operating Transfers In	\$521,096	\$622,275	\$1,532,545	\$637,045
Fines and Forfeitures	\$301,364	\$174,500	\$229,500	\$234,500
Miscellaneous Revenues	\$831,217	\$97,175	\$13,150	\$13,175
TOTAL	\$59,221,998	\$62,682,566	\$58,129,936	\$42,070,058

General Fund Expense by Type				
	2023 - 24 Actual	2024-25 Adopted Budget	2025-26 Proposed Budget	2026-27 Proposed Budget
Personnel Services	\$26,167,870	\$30,660,864	\$30,896,204	\$31,866,303
Transfer-Out, Contingency, Ending Fund Balance	\$17,368,224	\$7,637,888	\$2,129,269	\$8,886,579
Material and Services	\$14,747,120	\$15,038,470	\$12,288,943	\$11,912,693
Capital Outlay	\$938,784	\$1,076,218	\$1,555,000	\$665,003
TOTAL	\$59,221,998	\$54,413,440	\$46,869,416	\$53,330,578





Online Budget Book

- Ending Fund Balances, Revenue & Expense Summary are found in the Budget in Brief page

[BUDGET OVERVIEW](#) ▾ **BUDGET SUMMARIES** ▾ [DEPARTMENT SUMMARIES](#) ▾ [FUND SUMMARIES](#) ▾ [DEBT INFORMATION](#) [CAPITAL IMPROVEMENT PLAN](#) [APPENDIX AND GL](#)

BUDGET IN BRIEF

2025-2027 Biennial Budget

Revenue and Expense Summary

	2021 - 22 Actual	2022 - 23 Actual	2023 - 24 Actual	2024-25 Adopted Budget
Revenues				
Carry Forward Fund Balance	\$57,097,616	\$71,076,033	\$80,670,977	\$75,142,266
Charges for Services	\$62,303,736	\$59,583,845	\$57,005,803	\$61,271,996
Debt Revenue	\$674,599	\$6,243,406	\$5,872,353	\$70,782,931
Taxes	\$22,465,361	\$23,933,352	\$24,376,712	\$25,651,588

Ending Fund Balance

	22 - 23 Actual	2023 - 24 Actual	2024-25 Adopted Budget	2025-26 Proposed Budget	2026-27 Proposed Budget
Enterprise					
Water Fund	\$16,220,570	\$17,615,848	\$2,808,964	\$0	\$23,190,660
Electric Fund	\$7,168,132	\$9,437,523	\$5,031,986	\$0	\$7,719,145
Wastewater Fund	\$8,707,002	\$6,606,473	\$4,844,568	\$0	\$3,944,001

Budget Guidance

Budget Committee's Responsibility

- Electing a Chair
- Holding at least one public meeting on budget presented by Budget Officer and taking public comments
- Adding or deleting funding for specific services
- Approving the budget presented by the Budget Officer with additions or deletions
- Generally, committee's role is not to directly establish or eliminate specific programs or services
- Committee does not approve new personnel, employee contracts or salary schedules; does not negotiate salary contracts
- Members may not discuss or deliberate on the budget outside of a public meeting
- Requests to staff for information beyond that required for revision and preparation of the budget is inappropriate



Telecommunications Fund

Ashland Fiber Network

- Part of the **Department of Innovation & Technology**
- Community-owned telecommunications utility founded in 1999 by the Ashland community
- Receives most of its revenue from providing internet services
- Provides Internet connectivity services to almost 4,500 households and businesses
- Total Authorized FTE = 6.0



Telecom Fund – Ashland Fiber Network

Accomplishments

- Completed the installation of fiber passed to over 500 homes as part of the PON pilot project
- Connected over 200 homes to the new 100% fiber network
- Deployed over 400 residential gateway routers
- Expanded fiber coverage in South Ashland and Downtown
- Performed over 400 fiber splices
- Reached all-time high of 4,285 customers

Significant Changes in Budget

- Increased franchise fee charges in anticipation of greater sales due to high-speed internet roll-out
- Elimination of IT Director, consolidated under Finance & Technology
- Sharing a User Tech with I.T.

Future Outlook

- Increased competition from national & regional broadband providers
- To remain competitive, deploy next generation DOCSIS technology
- Upgrade in technology provides gigabit speeds to over 60% of Ashland



Telecom Fund – Budget Overview

Telecommunications Fund Revenue by Type						
	2021 - 22 Actual	2022 - 23 Actual	2023 - 24 Actual	2024-25 Adopted Budget	2025-26 Proposed Bud...	2026-27 Proposed Bud...
Charges for Services	\$2,780,392	\$2,817,541	\$2,789,598	\$2,749,380	\$3,060,390	\$3,075,391
Carry Forward Fund Balance	\$2,110,932	\$2,683,911	\$3,175,717	\$3,021,118	\$2,733,125	\$0
Interest on Pooled Investments	\$10,849	\$56,319	\$142,511	\$45,000	\$110,000	\$100,000
Miscellaneous Revenues	\$456	\$0	\$0	\$0	\$0	\$0
TOTAL	\$4,902,630	\$5,557,771	\$6,107,826	\$5,815,498	\$5,903,515	\$3,175,391

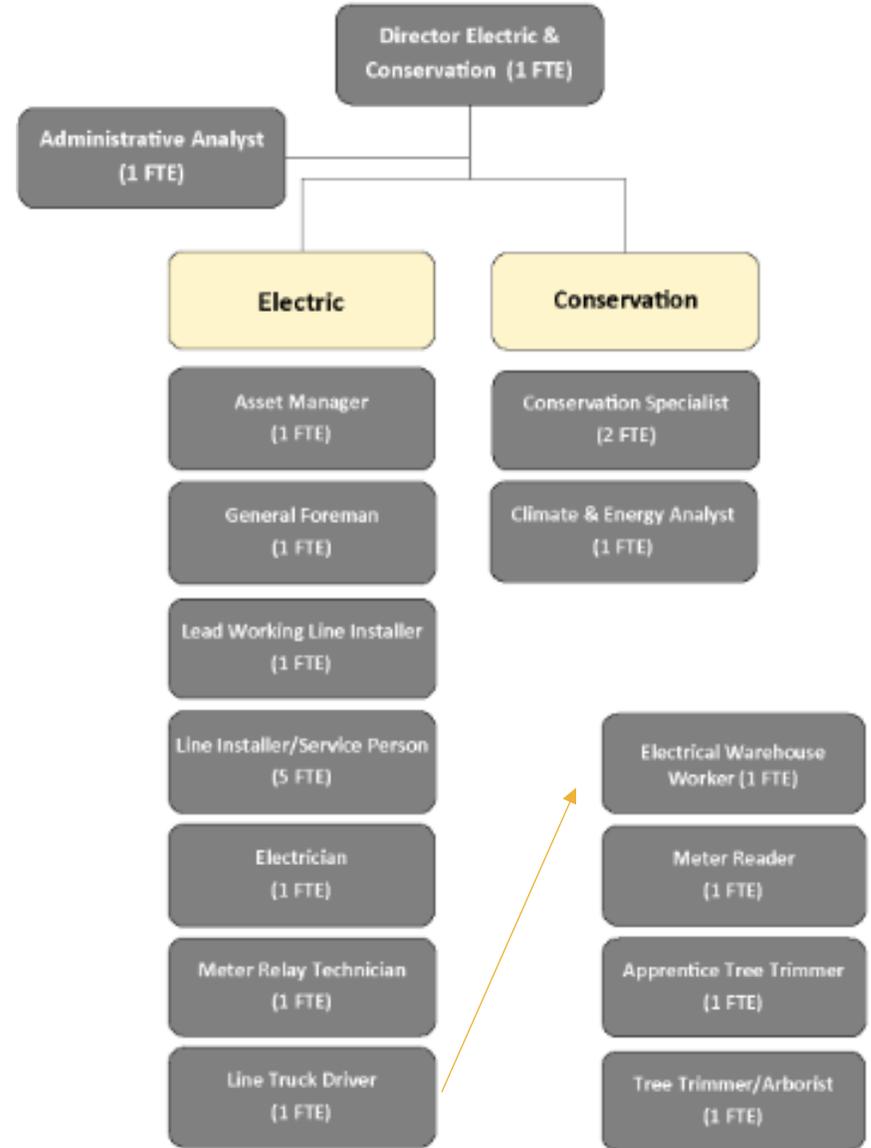
Telecommunications Fund Expense by Type						
	2021 - 22 Actual	2022 - 23 Actual	2023 - 24 Actual	2024-25 Adopted Bud...	2025-26 Proposed Bu...	2026-27 Proposed Bu...
Transfer-Out, Contingency, Ending Fund Ba...	\$2,683,911	\$3,175,717	\$3,153,231	\$1,400,328	\$80,958	\$1,886,973
Material and Services	\$1,501,100	\$1,589,338	\$1,769,777	\$1,863,449	\$1,538,897	\$1,555,785
Personnel Services	\$717,620	\$720,249	\$847,016	\$1,078,877	\$1,159,709	\$1,207,093
Capital Outlay	\$0	\$72,468	\$337,802	\$66,306	\$980,344	\$669,147
TOTAL	\$4,902,631	\$5,557,772	\$6,107,826	\$4,408,960	\$3,759,908	\$5,318,998

Total AFN Budget = \$7,110,975

Electric Fund

Electric Department

- Responsible for construction, maintenance, and repair of both overhead and underground electric infrastructure
- Under the Public Utility Commission (PUC) regulations
- Operations typically fall under the guidelines of Occupational Safety and Health Administration (OSHA) and National Electrical Safety Code (NESC)
- Divisions: Distribution, Supply, Transmission and Conservation
- Total Authorized FTE = 20.0



Electric Fund – Electric Dept

Accomplishments

- 2024 Excellence in Reliability Award
- Completed/implemented Electric Master Plan
- Completed Purchase of Mountain Avenue substation from Bonneville Power Administration (BPA), added capacity
- Director served on Board for Oregon Municipal Electric Utilities Assoc. and NW Requirements Utilities
- Maintain or improve safety and reliability metrics

Significant Changes in Budget

- Funds for implementation of the Wildfire Protection Plan Implementation
- Update of Cost of Service and rate design is in progress
- Purchase of substation has resulted in a decrease of \$150,000 in utility delivery charges per year

Future Outlook

- Potential State/Federal grant opportunities
- Challenges/opportunities on post 2028 BPA contracts
- Business case for AMI metering
- Reeder Hydro generator efficiencies



Electric Fund – Budget Overview

	Actual	2022 - 23 Actual	2023 - 24 Actual	2024-25 Adopted Budget	2025-26 Proposed Budget	2026-27 Proposed Budget
Charges for Services	92,125	\$18,204,624	\$16,906,547	\$18,676,531	\$17,877,673	\$18,676,531
Carry Forward Fund Balance	18,145	\$5,023,947	\$7,168,132	\$6,080,192	\$8,961,820	\$0
Debt Revenue	\$0	\$0	\$0	\$0	\$3,375,000	\$900,000
Miscellaneous Revenues	63,231	\$337,472	\$554,756	\$284,000	\$292,000	\$284,000
Intergovernmental Revenue	50,308	\$12,618	\$983,771	\$200,000	\$210,000	\$200,000
Interest on Pooled Investments	18,608	\$116,165	\$333,559	\$65,000	\$296,000	\$296,000
TOTAL	42,417	\$23,694,825	\$25,946,764	\$25,305,723	\$31,012,493	\$20,356,531

	2021 - 22 Actual	2022 - 23 Actual	2023 - 24 Actual	2024-25 Adopted Budget	2025-26 Proposed Budget	2026-27 Proposed Budget
Material and Services	\$12,818,912	\$12,175,280	\$11,338,051	\$15,430,138	\$15,006,454	\$15,056,546
Personnel Services	\$3,139,453	\$3,193,203	\$3,764,914	\$3,942,124	\$4,246,578	\$4,364,872
Capital Outlay	\$238,256	\$1,158,210	\$1,406,276	\$800,000	\$1,000,000	\$1,000,000
Debt Services	\$21,850	\$0	\$0	\$243,663	\$618,663	\$1,143,663
TOTAL	\$16,218,471	\$16,526,694	\$16,509,241	\$20,415,925	\$20,871,695	\$21,565,081

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Total Electric Fund Budget \$42,436,776



Public Works – Overview

Accomplishments

- Ashland St. Rehabilitation and installation of protected bike lanes and improvement pedestrian safety improvements.
- Completion of the Wastewater Treatment Plant Outfall Relocation project.
- Completion of the Wastewater UV system upgrades.
- Award of a Safe Streets and Roads for All Safety Plan Development Grant.
- Completion of Improvements to Briscoe School including new roofing and flooring for the facility.
- Started construction rehabilitation of the Community Center and Pioneer Hall and they are scheduled to be open to the public again in summer/fall of 2025.
- Completed the comprehensive assessment of Hosler Dam.
- Finalized design of a new 7.0 million gallon a day water treatment plant.

Significant Changes

- GIS moves back to Public Works from IT
- Infrastructure: increased this line item to account for inflationary impacts on all system maintenance related items that come out of this line.
- Increased chemical costs and we expect it to only increase because of supply chain/delivery related issues over the next two-year period

Future Outlook

- Resolve staffing related issues within the Public Works Support Division.
- Research and coordinate on grant opportunities for the Enterprise Funds - Water, Wastewater, Storm, Streets, Airport, Facilities.
- Develop and prioritize facility related improvements to be completed over the next three (3) biennia.



Street & Street SDC Funds

Public Works Street Division

- Consists of operations and ground maintenance
- Core system includes 220.98 lane miles, 5,023 signs, 37 miles of markings, 320 cross walks, 365 stop lines, curb/gutter, and ground maintenance of the boulevards
- Regulatory oversight: ODOT, Dept of Land Conservation and Development, and Manual on Uniform Traffic Control Devices
- Total Authorized FTE = 10.2



Street & Street SDC Funds – PW Streets Division

Significant Changes in Budget

- Grounds Maintenance program has been moved to General Fund, and administered by Parks Dept

Operations Division Expense by Type						
	2021 - 22 Actual	2022 - 23 Actual	2023 - 24 Actual	2024-25 Adopted Budget	2025-26 Proposed Budget	2026-27 Proposed Budget
Capital Outlay	\$767,189	\$1,033,529	\$3,139,629	\$5,076,275	\$5,724,838	\$10,716,216
Material and Services	\$2,412,060	\$2,840,934	\$2,522,184	\$3,120,980	\$2,813,813	\$3,266,202
Personnel Services	\$891,792	\$989,701	\$1,223,669	\$1,293,347	\$1,435,961	\$1,495,102
Debt Services	\$80,563	\$79,162	\$77,762	\$2,544,674	\$429,625	\$427,891
TOTAL	\$4,151,604	\$4,943,326	\$6,963,245	\$12,035,276	\$10,404,237	\$15,905,411

Grounds Maintenance Division Expense by Type						
	2021 - 22 Actual	2022 - 23 Actual	2023 - 24 Actual	2024-25 Adopted Budget	2025-26 Proposed Budget	2026-27 Proposed Budget
Material and Services	\$235,837	\$240,233	\$245,030	\$279,000	\$0	\$0
TOTAL	\$235,837	\$240,233	\$245,030	\$279,000	\$0	\$0

SDC Street Division Expense by Type						
	2021 - 22 Actual	2022 - 23 Actual	2023 - 24 Actual	2024-25 Adopted Budget	2025-26 Proposed Budget	2026-27 Proposed Budget
Capital Outlay	\$2,364	\$0	\$1,277,375	\$1,587,925	\$25,425	\$354,836
Debt Services	\$0	\$0	\$0	\$0	\$150,000	\$150,000
Material and Services	\$0	\$0	\$1,165	\$25,000	\$25,000	\$25,000
TOTAL	\$2,364	\$0	\$1,278,540	\$1,612,925	\$200,425	\$529,836

Total Street Fund Budget = \$26,309,648
Street SDC = \$730,261

Biennial Budget 2025-2027



Water and Water SDC Funds

Public Works Water Division

- Consists of Supply, Treatment, Distribution and Conservation.
- Core of system includes:
 - Hosler Dam & Reeder Reservoir
 - Water Treatment Plant
 - Over 119 miles of distribution piping
 - Six booster pump stations
 - Telemetry equipment
 - 32 pressure relieve valves
 - Hydrants
 - Four potable water storage reservoirs providing 6.7 million gallons of storage
- Total Authorized FTE = 19.5 (org chart snippet may not reflect total FTE)



Water and Water SDC Funds

Water Supply Division Expense by Type

	2021 - 22 Actual	2022 - 23 Actual	2023 - 24 Actual	2024-25 Adopted Budget	2025-26 Proposed Budget	2026-27 Proposed Budget
Capital Outlay	\$436,362	\$152,631	\$110,236	\$2,484,603	\$3,030,000	\$2,995,000
Material and Services	\$706,051	\$810,721	\$876,892	\$762,181	\$628,164	\$624,121
Debt Services	\$127,775	\$127,843	\$118,500	\$118,501	\$118,501	\$118,501
TOTAL	\$1,270,188	\$1,091,196	\$1,105,628	\$3,365,285	\$3,776,665	\$3,737,622

Water Treatment Division Expense by Type

	2021 - 22 Actual	2022 - 23 Actual	2023 - 24 Actual	2024-25 Adopted Budget	2025-26 Proposed Budget	2026-27 Proposed Budget
Capital Outlay	\$23,290	\$2,167,486	\$163,480	\$41,440,814	\$2,974,000	\$29,550,816
Material and Services	\$611,874	\$675,531	\$633,279	\$940,035	\$1,225,301	\$1,269,798
Personnel Services	\$776,640	\$692,899	\$713,584	\$988,871	\$968,491	\$1,001,199
Debt Services	\$72,662	\$73,495	\$5,824	\$373,500	\$359,922	\$537,652
TOTAL	\$1,484,467	\$3,609,412	\$1,516,167	\$43,743,220	\$5,527,714	\$32,359,465

Water Distribution Division Expense by Type

	2021 - 22 Actual	2022 - 23 Actual	2023 - 24 Actual	2024-25 Adopted Budget	2025-26 Proposed Budget	2026-27 Proposed Budget
Material and Services	\$2,353,142	\$2,402,815	\$2,619,666	\$2,701,809	\$2,765,653	\$2,937,221
Personnel Services	\$1,193,727	\$1,214,757	\$1,424,859	\$1,656,758	\$1,767,734	\$1,847,440
Capital Outlay	\$139,425	\$142,338	\$326,452	\$1,582,800	\$1,665,481	\$3,030,165
Debt Services	\$267,260	\$269,195	\$206,007	\$207,307	\$208,283	\$208,925
TOTAL	\$3,953,555	\$4,029,105	\$4,576,984	\$6,148,674	\$6,407,151	\$8,023,751



Water and Water SDC Funds

Water Conservation Division Expense by Type

	2021 - 22 Actual	2022 - 23 Actual	2023 - 24 Actual	2024-25 Adopted Budget	2025-26 Proposed Budget	2026-27 Proposed Budget
Material and Services	\$127,393	\$111,717	\$87,694	\$165,027	\$168,443	\$159,066
Personnel Services	\$0	\$0	\$0	\$121,731	\$133,657	\$143,605
TOTAL	\$127,393	\$111,717	\$87,694	\$286,758	\$302,100	\$302,671

SDC Water Division Expense by Type

	2021 - 22 Actual	2022 - 23 Actual	2023 - 24 Actual	2024-25 Adopted Budget	2025-26 Proposed Budget	2026-27 Proposed Budget
Capital Outlay	\$74,163	\$262,821	\$5,331	\$5,520,714	\$2,350,609	\$5,324,621
Debt Services	\$213,841	\$213,905	\$163,756	\$205,256	\$203,093	\$217,282
Material and Services	\$14,445	\$0	\$0	\$0	\$150,000	\$0
TOTAL	\$302,449	\$476,726	\$169,087	\$5,725,970	\$2,703,702	\$5,541,903

Water Fund Budget = \$60,437,139

Water SDC = \$8,245,605



Wastewater & WW SDC Funds

Public Works – Wastewater Division

- Consists of collection and treatment of wastewater
- Core system includes 112.9 miles of collection system piping, 2,245 manholes, six (6) lift stations, telemetry equipment and a wastewater treatment plan
- Ensure all sewage is effectively collected and treated to regulated standards for release into Ashland/Bear Creeks
- Operates under a National Pollutant Discharge Elimination System Permit overseen by DEQ
- Total Authorized FTE = 14.3

Wastewater Division

Wastewater Collections
Supervisor (0.80 FTE)

Wastewater Treatment
Supervisor (1 FTE)

Senior Utility Worker
(4 FTE)

Utility Worker II
(2 FTE)

SCADA Technician
(0.5 FTE)

Wastewater Utility
Technician (1 FTE)

Wastewater Treatment
Plant Operator (3 FTE)

Wastewater Treatment Plant
Lab Technician (1 FTE)

Wastewater Senior Treatment
Plant Operator (1 FTE)



Wastewater & WW SDC Funds

Wastewater Collection Division Expense by Type

	2021 - 22 Actual	2022 - 23 Actual	2023 - 24 Actual	2024-25 Adopted Budget	2025-26 Proposed Budget	2026-27 Proposed Budget
Material and Services	\$1,517,487	\$1,519,115	\$1,538,108	\$1,746,184	\$1,386,172	\$1,319,233
Personnel Services	\$705,929	\$788,285	\$761,464	\$821,624	\$972,541	\$1,006,050
Capital Outlay	\$35,616	\$27,419	\$42,466	\$865,000	\$1,622,052	\$635,000
Debt Services	\$46,056	\$45,256	\$44,456	\$43,631	\$47,701	\$46,660
TOTAL	\$2,305,088	\$2,380,075	\$2,386,494	\$3,476,439	\$4,028,466	\$3,006,943

Wastewater Treatment Division Expense by Type

	2021 - 22 Actual	2022 - 23 Actual	2023 - 24 Actual	2024-25 Adopted Budget	2025-26 Proposed Budget	2026-27 Proposed Budget
Capital Outlay	\$1,166,425	\$4,890,267	\$2,170,227	\$3,406,800	\$1,831,625	\$4,497,875
Material and Services	\$1,642,940	\$1,907,673	\$2,023,565	\$2,175,451	\$2,960,396	\$2,924,975
Personnel Services	\$925,289	\$969,163	\$1,021,901	\$1,151,166	\$1,140,863	\$1,184,909
Debt Services	\$128,797	\$128,251	\$127,699	\$127,142	\$926,579	\$926,011
TOTAL	\$3,863,452	\$7,895,355	\$5,343,392	\$6,860,559	\$6,859,463	\$9,533,770

SDC Wastewater Division Expense by Type

	2021 - 22 Actual	2022 - 23 Actual	2023 - 24 Actual	2024-25 Adopted Budget	2025-26 Proposed Budget	2026-27 Proposed Budget
Capital Outlay	\$15,366	\$116,705	\$255,321	\$903,075	\$490,875	\$729,625
Material and Services	\$150,019	\$8,587	\$0	\$0	\$0	\$0
TOTAL	\$165,385	\$125,291	\$255,321	\$903,075	\$490,875	\$729,625

Total Wastewater Budget = \$23,428,642

Total WW SDC = \$1,220,500



Stormwater & Stormwater SDC Funds

Public Works – Stormwater Division

- Core of the storm drain system includes 133.4 miles of storm drainage pipe and culverts, 4,348 inlets/catch basins, 990 manholes, and 449 outfalls.
- The focus for the Stormwater Division is to assess, maintain and repair all storm water lines, ditches and water quality treatment structures to effectively move storm flows from streets to waterbodies and reduce contaminants and potential flooding.
- The stormwater conveyance and outfall system operate under a Department of Environmental Quality (DEQ) MS4 permit
- Total Authorized FTE = 3.0 (org chart snippet may not reflect total FTE)



Stormwater & Storm SDC Funds – Budget Overview

Stormwater Collection Division Expense by Type						
	2021 - 22 Actual	2022 - 23 Actual	2023 - 24 Actual	2024-25 Adopted Budget	2025-26 Proposed Budget	2026-27 Proposed Budget
Personnel Services	\$353,659	\$276,420	\$370,484	\$616,756	\$409,652	\$426,057
Capital Outlay	\$17,255	\$11,897	\$5,683	\$661,304	\$985,724	\$666,420
Material and Services	\$351,664	\$382,493	\$461,399	\$464,448	\$336,520	\$343,982
Debt Services	\$11,550	\$11,350	\$11,150	\$10,944	\$10,725	\$10,500
TOTAL	\$734,128	\$682,160	\$848,716	\$1,753,452	\$1,742,621	\$1,446,959

SDC Stormwater Division Expense by Type						
	2021 - 22 Actual	2022 - 23 Actual	2023 - 24 Actual	2024-25 Adopted Budget	2025-26 Proposed Budget	2026-27 Proposed Budget
Capital Outlay	\$0	\$0	\$0	\$49,739	\$15,169	\$49,739
Material and Services	\$12,120	\$0	\$0	\$0	\$0	\$0
TOTAL	\$12,120	\$0	\$0	\$49,739	\$15,169	\$49,739

Total Stormwater Budget = \$3,189,580
 Total Stormwater SDC = \$64,908



Capital Improvements Plan

Capital Improvement Program

- Capital Improvement Plan is a living and evolving document that is built upon a foundation of system master planning.
 - Transportation Projects
 - Water Projects
 - Wastewater Projects
 - Stormwater Projects
 - Airport and Facilities Projects
- Visit the City's website, Capital Improvement Projects page, for more detail



Capital Improvements Fund

CIP Fund

- Capital Improvement Funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities

Capital Improvement Fund Revenue and Expense Summary					
	2022 - 23 Actual	2023 - 24 Actual	2024-25 Adopted Budget	2025-26 Proposed Budget	2026-27 Proposed Budget
Revenues	\$1,478,925	\$3,393,651	\$1,145,362	\$636,634	\$122,000
Expenses	\$1,478,925	\$3,393,651	\$202,288	\$636,634	\$122,000
REVENUES LESS EXPENSES	\$0	\$0	\$943,074	\$0	\$0

Capital Improvement Fund Expense by Type					
	2022 - 23 Actual	2023 - 24 Actual	2024-25 Adopted Budget	2025-26 Proposed Budget	2026-27 Proposed Budget
Transfer-Out, Contingency, Ending Fund Balance	\$1,428,993	\$1,298,111	\$202,288	\$0	\$0
Capital Outlay	\$49,932	\$2,095,540	\$0	\$636,634	\$122,000
TOTAL	\$1,478,925	\$3,393,651	\$202,288	\$636,634	\$122,000

Total CIP Budget = \$758,634

Note: Parks CIP will be reviewed with the Parks Department Budget





Public Works – Other Funds

Airport Fund

- The **Airport Fund** accounts for operations and revenues from service charges, hangar rental, and lease fees from the City's Municipal Airport. The Airport primarily spends money on maintenance and capital projects.

Airport Fund Revenue and Expense Summary

	2021 - 22 Actual	2022 - 23 Actual	2023 - 24 Actual	2024-25 Adopted Budget	2025-26 Proposed Budget	2026-27 Proposed Budget
Revenues	\$718,774	\$585,378	\$3,219,995	\$3,432,631	\$1,927,850	\$425,000
Expenses	\$718,774	\$585,378	\$3,219,995	\$3,424,121	\$1,736,010	\$616,840
REVENUES LESS EXPENSES	\$0	\$0	\$0	\$8,510	\$191,840	-\$191,840

Cemetery Fund

- The **Cemetery Trust Fund** generates revenue through charges for services and interest that is restricted for use on long-term maintenance on the City's three cemeteries.

Cemetery Trust Fund Revenue and Expense Summary

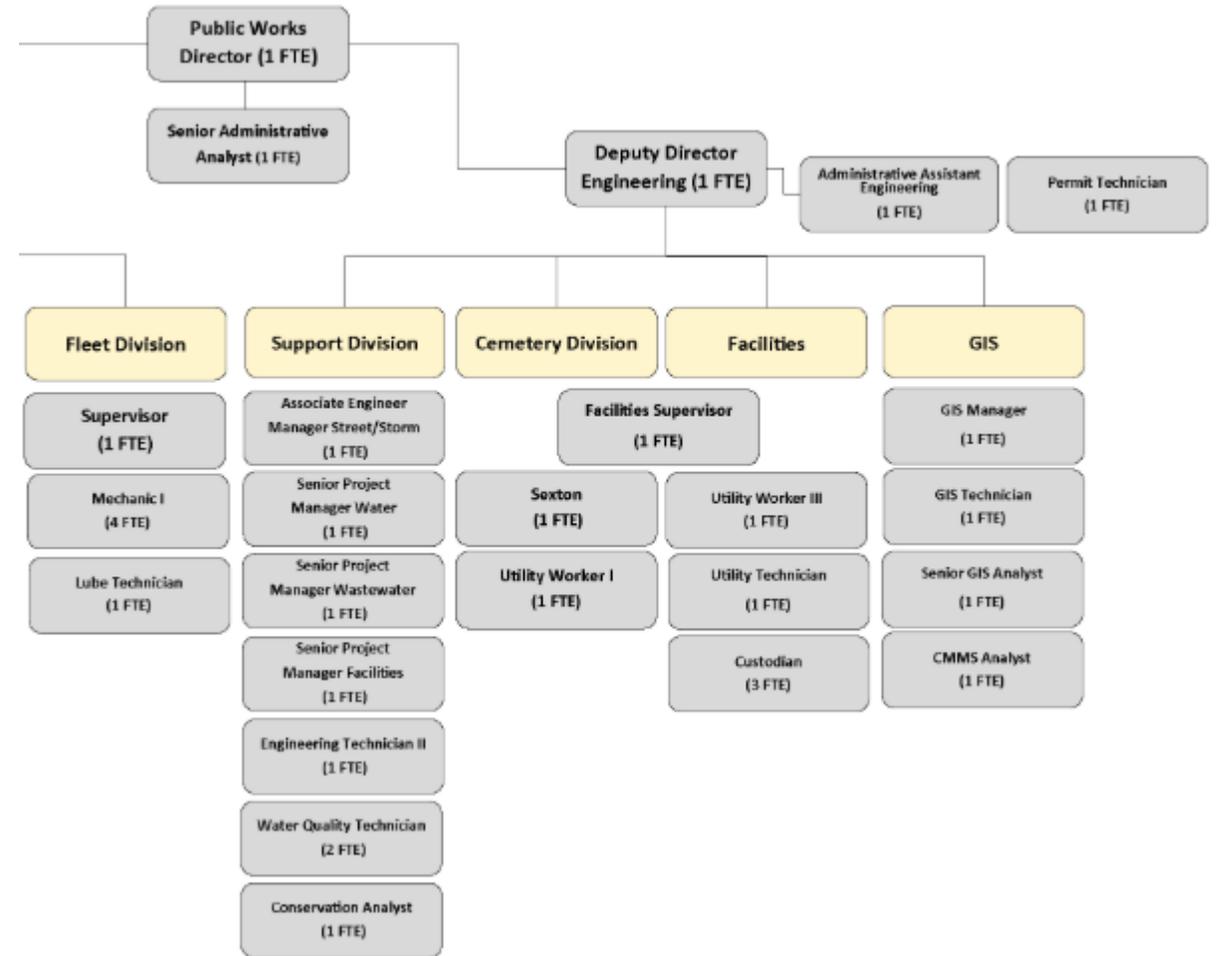
	2021 - 22 Actual	2022 - 23 Actual	2023 - 24 Actual	2024-25 Adopted Budget	2025-26 Proposed Budget	2026-27 Proposed Budget
Revenues	\$935,774	\$967,587	\$1,019,324	\$971,895	\$1,029,215	\$59,395
Expenses	\$935,774	\$967,587	\$1,019,324	\$849,031	\$75,000	\$1,013,610
REVENUES LESS EXPENSES	\$0	\$0	\$0	\$122,864	\$954,215	-\$954,215

Public Works General Fund Divisions

Public Works General Fund

- Divisions:
 - Support
 - Facilities Maintenance
 - Custodial
 - GIS
 - Cemetery (its own fund)

- Total Authorized FTE = 21.5



Public Works General Fund

Divisions

- **Support Division** includes administration and engineering/project management. Coordinates planning and execution of all master plans along with capital and maintenance related projects with each of the enterprises.
- **Facilities and Custodial Divisions** support 132,473 square footage of building space from 29 building within the Cit's inventory.
- **Geographic Information Systems Division** is responsible for creating and maintaining spatial data and map products essential for analysis, communication, emergency preparedness, and record keeping.
- **Cemetery Division** supports three historic cemeteries including two mausoleums and 25 acres of total cemetery space



PW General Fund – Budget Overview

Support Division Expense by Type

	Actual	2022 - 23 Actual	2023 - 24 Actual	2024-25 Adopted Budget	2025-26 Proposed Budget	2026-27 Proposed Budget
Personnel Services	47,324	\$1,282,538	\$977,498	\$1,324,128	\$1,008,282	\$1,053,990
Material and Services	63,244	\$196,107	\$126,699	\$167,685	\$139,497	\$139,702
Capital Outlay	\$0	\$0	\$86	\$0	\$0	\$0
TOTAL	10,568	\$1,478,645	\$1,104,282	\$1,491,813	\$1,147,779	\$1,193,692

Facilities Division Expense by Type

	Actual	2022 - 23 Actual	2023 - 24 Actual	2024-25 Adopted Budget	2025-26 Proposed Budget	2026-27 Proposed Budget
Material and Services	00,216	\$803,231	\$858,180	\$649,755	\$596,374	\$650,398
Capital Outlay	\$6,109	\$857	\$565,900	\$780,000	\$600,000	\$280,000
Personnel Services	57,265	\$280,318	\$280,505	\$340,097	\$415,391	\$435,837
TOTAL	63,590	\$1,084,406	\$1,704,584	\$1,769,852	\$1,611,765	\$1,366,235

Custodial Division Expense by Type

	Actual	2022 - 23 Actual	2023 - 24 Actual	2024-25 Adopted Budget	2025-26 Proposed Budget	2026-27 Proposed Budget
Personnel Services	\$0	\$0	\$0	\$0	\$297,439	\$319,437
Material and Services	\$0	\$0	\$0	\$0	\$19,422	\$19,612
Capital Outlay	\$0	\$0	\$0	\$0	\$30,000	\$0
TOTAL	\$0	\$0	\$0	\$0	\$346,861	\$339,049



PW General Fund – Budget Overview

GIS Division Expense by Type

	Actual	2022 - 23 Actual	2023 - 24 Actual	2024-25 Adopted Budget	2025-26 Proposed Budget	2026-27 Proposed Budget
Personnel Services	\$0	\$0	\$0	\$0	\$527,414	\$546,619
Material and Services	\$0	\$0	\$0	\$0	\$93,660	\$104,011
Capital Outlay	\$0	\$0	\$0	\$0	\$0	\$3
TOTAL	\$0	\$0	\$0	\$0	\$621,074	\$650,633

Cemetery Division Expense by Type

	Actual	2022 - 23 Actual	2023 - 24 Actual	2024-25 Adopted Budget	2025-26 Proposed Budget	2026-27 Proposed Budget
Personnel Services	50,952	\$276,064	\$260,848	\$292,782	\$302,342	\$311,390
Material and Services	40,882	\$147,563	\$176,830	\$244,410	\$235,512	\$241,531
Capital Outlay	\$1,088	\$81	\$10,000	\$60,000	\$60,000	\$60,000
TOTAL	92,922	\$423,707	\$447,679	\$597,192	\$597,854	\$612,921

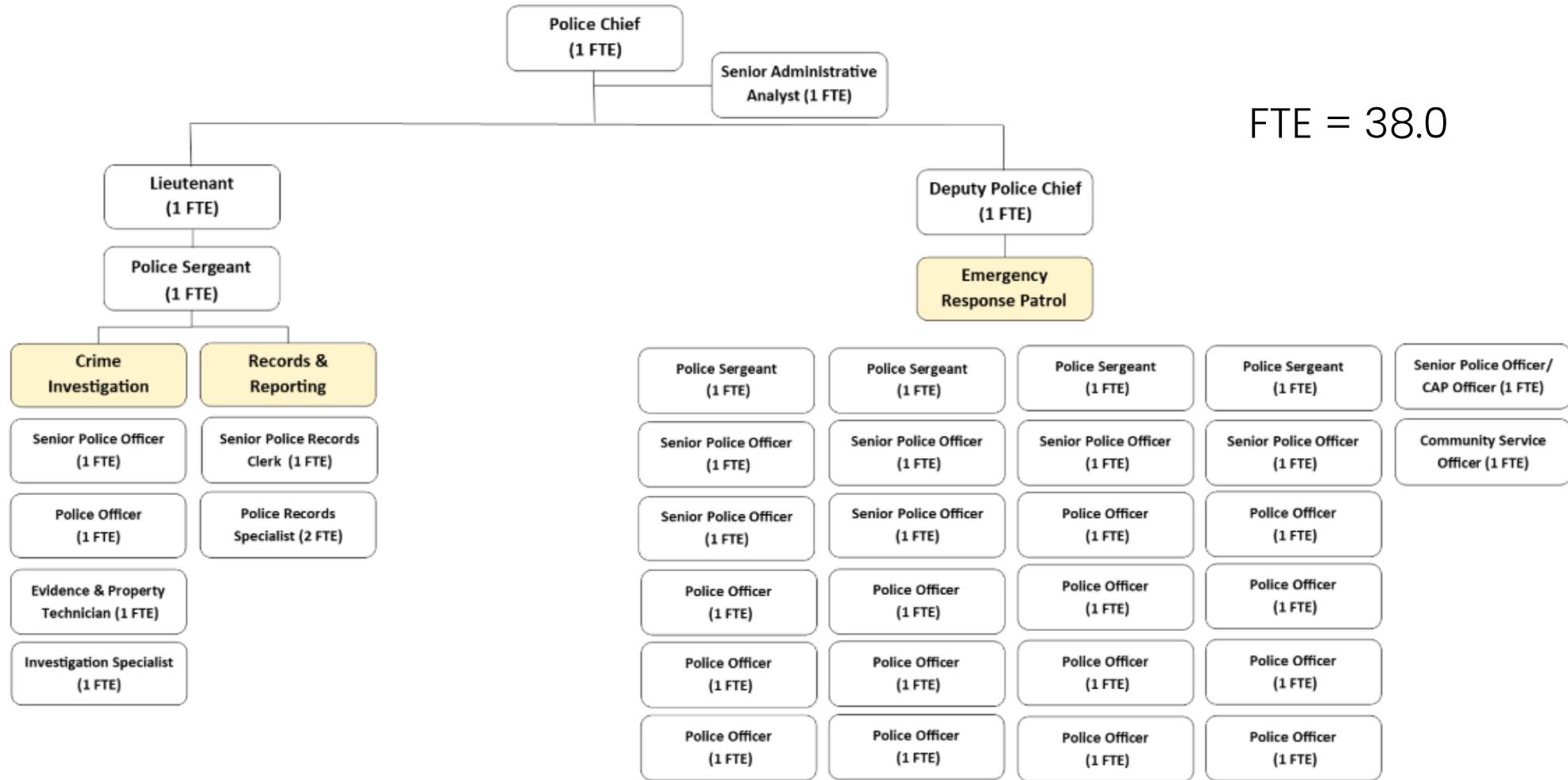
Total Public Works General Fund = \$8,487,863



Ashland Police Department



POLICE



FTE = 38.0



Ashland Police Department

Accomplishments

- Handled over 63,000 calls for service.
- Investigated over 5,200 criminal cases.
- Continued to build back to adequate staffing after suffering significant losses.
- Hosted annual community engagements events.
- Re-established a School Resource Officer position.

Significant Changes in Budget

- Records clerk position eliminated

Goals & Objectives

- Increase operational staffing to 31 sworn officers.
- Re-engage with a regional task force.
- Provide specialized training in the area.
- Maintain strong evacuation preparedness.
- Maintain low emergency response time.



Ashland Police Dept – Budget Overview

Police Department Expense by Type

	2021 - 22 Actual	2022 - 23 Actual	2023 - 24 Actual	2024-25 Adopted Budget	2025-26 Proposed Budget	2026-27 Proposed Budget
Personnel Services	\$5,248,710	\$4,976,363	\$5,967,062	\$7,155,749	\$7,294,746	\$7,601,900
Material and Services	\$1,822,711	\$1,889,171	\$2,185,615	\$2,210,309	\$2,087,576	\$2,155,664
Capital Outlay	\$7,350	\$0	\$0	\$0	\$0	\$0
TOTAL	\$7,078,771	\$6,865,534	\$8,152,677	\$9,366,058	\$9,382,322	\$9,757,564

Administration Division Expense by Type

	2021 - 22 Actual	2022 - 23 Actual	2023 - 24 Actual	2024-25 Adopted Budget	2025-26 Proposed Budget	2026-27 Proposed Budget
Material and Services	\$687,667	\$803,263	\$883,497	\$789,774	\$798,824	\$823,254
Personnel Services	\$354,072	\$367,191	\$397,295	\$432,233	\$433,745	\$443,272
TOTAL	\$1,041,739	\$1,170,454	\$1,280,792	\$1,222,007	\$1,232,569	\$1,266,526

Support Division Expense by Type

	2021 - 22 Actual	2022 - 23 Actual	2023 - 24 Actual	2024-25 Adopted Budget	2025-26 Proposed Budget	2026-27 Proposed Budget
Personnel Services	\$1,177,267	\$901,323	\$1,425,664	\$1,602,715	\$1,697,113	\$1,764,918
Material and Services	\$401,384	\$417,280	\$343,790	\$379,641	\$323,770	\$338,465
Capital Outlay	\$7,350	\$0	\$0	\$0	\$0	\$0
TOTAL	\$1,586,000	\$1,318,603	\$1,769,454	\$1,982,356	\$2,020,883	\$2,103,383

Operations Division Expense by Type

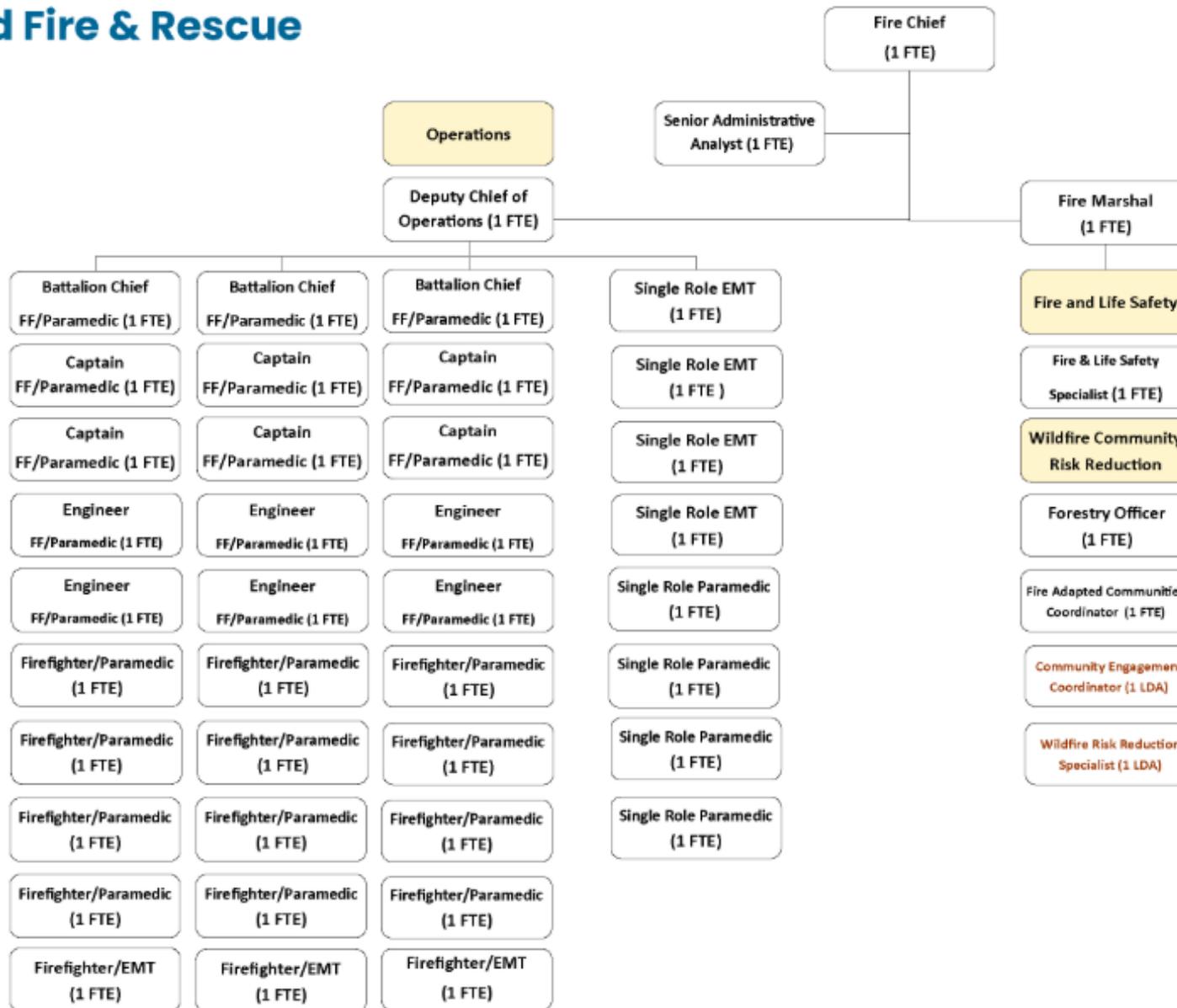
	2021 - 22 Actual	2022 - 23 Actual	2023 - 24 Actual	2024-25 Adopted Budget	2025-26 Proposed Budget	2026-27 Proposed Budget
Personnel Services	\$3,717,372	\$3,707,849	\$4,144,103	\$5,120,801	\$5,163,888	\$5,393,710
Material and Services	\$733,660	\$668,628	\$958,328	\$1,040,894	\$964,982	\$993,945
TOTAL	\$4,451,031	\$4,376,477	\$5,102,431	\$6,161,695	\$6,128,870	\$6,387,655

Total Police Budget = \$19,139,886



Ashland Fire & Rescue

Ashland Fire & Rescue



FTE = 45.0



Ashland Fire & Rescue

Accomplishments

- Launched the Single-Role EMS Division.
- Received a total of \$702,686 in Ground Emergency Management Transport (GEMT & GEMT CCO reimbursement).
- Hired a dedicated Fire Marshal.
- Cleared just over 400 acres of helicopter logging and forest thinning.
- Ordered Ashland’s first ever arial apparatus (ladder truck) which will be delivered in 2029.
- Completed a federal audit of EMS transport service.

Significant Budget Changes

- Eliminated Training Officer position
- Increasing Public Safety Fee to cover EMS Single Role Program
- Increasing Wildfire Risk Reduction Fee (pka AFR) to fund mitigation work, wildfire personnel and emergency management

Future Outlook

- Continue Wildfire mitigation and pre-disaster risk reduction
- Maintain/upgrade our Insurances Services Office (ISO) Public Protection Classification Program (PPC)
- Revise Ashland’s CWPP Plan



Ashland Fire & Rescue– Budget Overview

Fire and Rescue Department Expense by Type					
	2022 - 23 Actual	2023 - 24 Actual	2024-25 Adopted Budget	2025-26 Proposed Budget	2026-27 Proposed Budget
Personnel Services	\$6,789,735	\$8,187,881	\$8,230,904	\$9,575,052	\$9,758,003
Material and Services	\$3,463,064	\$4,903,292	\$5,841,695	\$3,084,948	\$2,823,975
Capital Outlay	\$700,000	\$125	\$0	\$0	\$0
TOTAL	\$10,952,799	\$13,091,298	\$14,072,599	\$12,660,000	\$12,581,978

Administration Division Expense by Type					
	2022 - 23 Actual	2023 - 24 Actual	2024-25 Adopted Budget	2025-26 Proposed Budget	2026-27 Proposed Budget
Personnel Services	\$626,129	\$789,773	\$673,694	\$943,885	\$961,707
Material and Services	\$103,044	\$151,880	\$127,899	\$128,369	\$129,492
Capital Outlay	\$0	\$125	\$0	\$0	\$0
TOTAL	\$729,173	\$941,778	\$801,593	\$1,072,254	\$1,091,199

Operations Division Expense by Type					
	2022 - 23 Actual	2023 - 24 Actual	2024-25 Adopted Budget	2025-26 Proposed Budget	2026-27 Proposed Budget
Personnel Services	\$5,573,371	\$6,308,117	\$6,302,022	\$6,845,075	\$6,931,610
Material and Services	\$2,470,748	\$2,820,642	\$2,221,495	\$2,198,809	\$1,950,254
Capital Outlay	\$700,000	\$0	\$0	\$0	\$0
TOTAL	\$8,744,119	\$9,128,759	\$8,523,517	\$9,043,884	\$8,881,864



Ashland Fire & Rescue – Budget Overview

Emergency Medical Services Expense by Type					
	2022 - 23 Actual	2023 - 24 Actual	2024-25 Adopted Budget	2025-26 Proposed Budget	2026-27 Proposed Budget
Material and Services	\$0	\$395,291	\$2,133,345	\$527,940	\$527,940
Personnel Services	\$0	\$549,341	\$554,316	\$1,000,861	\$1,060,390
TOTAL	\$0	\$944,632	\$2,687,661	\$1,528,801	\$1,588,330

Life Safety Division Expense by Type					
	2022 - 23 Actual	2023 - 24 Actual	2024-25 Adopted Budget	2025-26 Proposed Budget	2026-27 Proposed Budget
Personnel Services	\$129,209	\$113,970	\$253,818	\$132,292	\$135,239
Material and Services	\$173,992	\$125,896	\$117,447	\$117,512	\$114,167
TOTAL	\$303,201	\$239,866	\$371,265	\$249,804	\$249,406

Wildfire & Community Risk Reduction Division Expense by Type					
	2022 - 23 Actual	2023 - 24 Actual	2024-25 Adopted Budget	2025-26 Proposed Budget	2026-27 Proposed Budget
Material and Services	\$715,280	\$1,409,583	\$1,241,509	\$112,318	\$102,122
Personnel Services	\$461,025	\$426,680	\$447,054	\$652,939	\$669,057
TOTAL	\$1,176,305	\$1,836,264	\$1,688,563	\$765,257	\$771,179

Total Fire & Rescue Budget = \$25,241,978

Includes Wildfire Risk Reduction Division



QUESTIONS?

